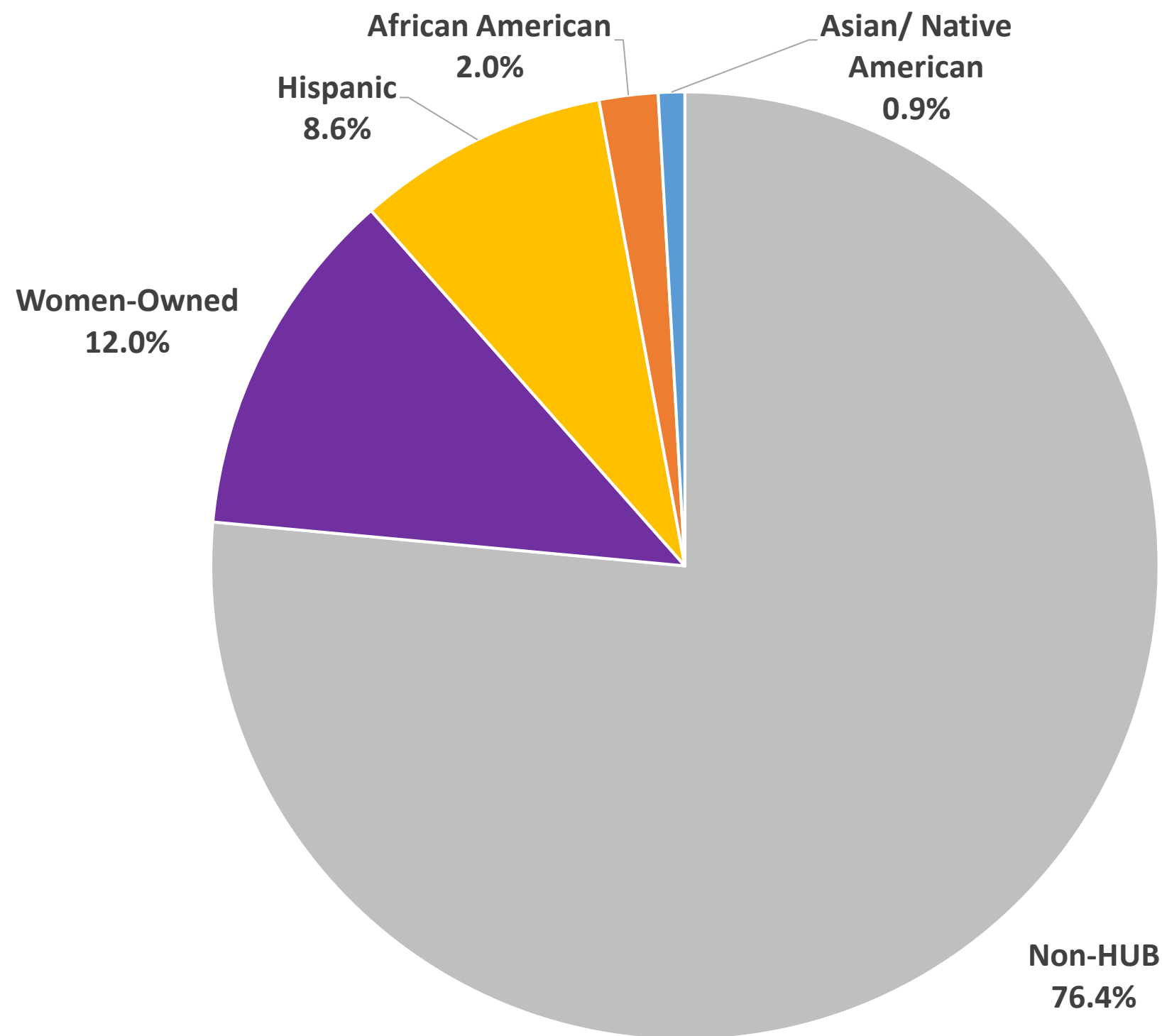


# Historically Underutilized Business (HUB) Participation Report 2013 Bond Program

THROUGH THE END OF SEPTEMBER 2018

## Construction



| Category              | Contracted Amount     | Paid Amount           | Paid Participation | Goal     | Variance |
|-----------------------|-----------------------|-----------------------|--------------------|----------|----------|
| African American      | \$ 4,522,932          | \$ 4,252,081          | 2.0%               | 1.7%     | 0.3%     |
| Asian/Native American | \$ 1,943,135          | \$ 1,828,070          | 0.9%               | 1.9%     | -1.0%    |
| Hispanic              | \$ 19,722,584         | \$ 17,838,586         | 8.6%               | 8.1%     | 0.5%     |
| Women-Owned           | \$ 26,052,509         | \$ 24,965,001         | 12.0%              | 10.2%    | 1.8%     |
| HUB Total             | \$ 52,241,160         | \$ 48,883,738         | 23.6%              | 21.9%    | 1.7%     |
| Non-HUB               | \$ 167,324,961        | \$ 158,608,798        | 76.4%              | -        | -        |
| <b>Total</b>          | <b>\$ 219,566,121</b> | <b>\$ 207,492,536</b> | <b>100.0%</b>      | <b>-</b> | <b>-</b> |

Note: Numbers may not add due to rounding

Goals: Approximately 75% of projects paid participation took place prior to the formal HUB Program implementation 11/15/2016; goals were set only on 25% of construction projects.